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*The*

Reconstruction  
Hospital

One Hundredth Street  
Central Park West

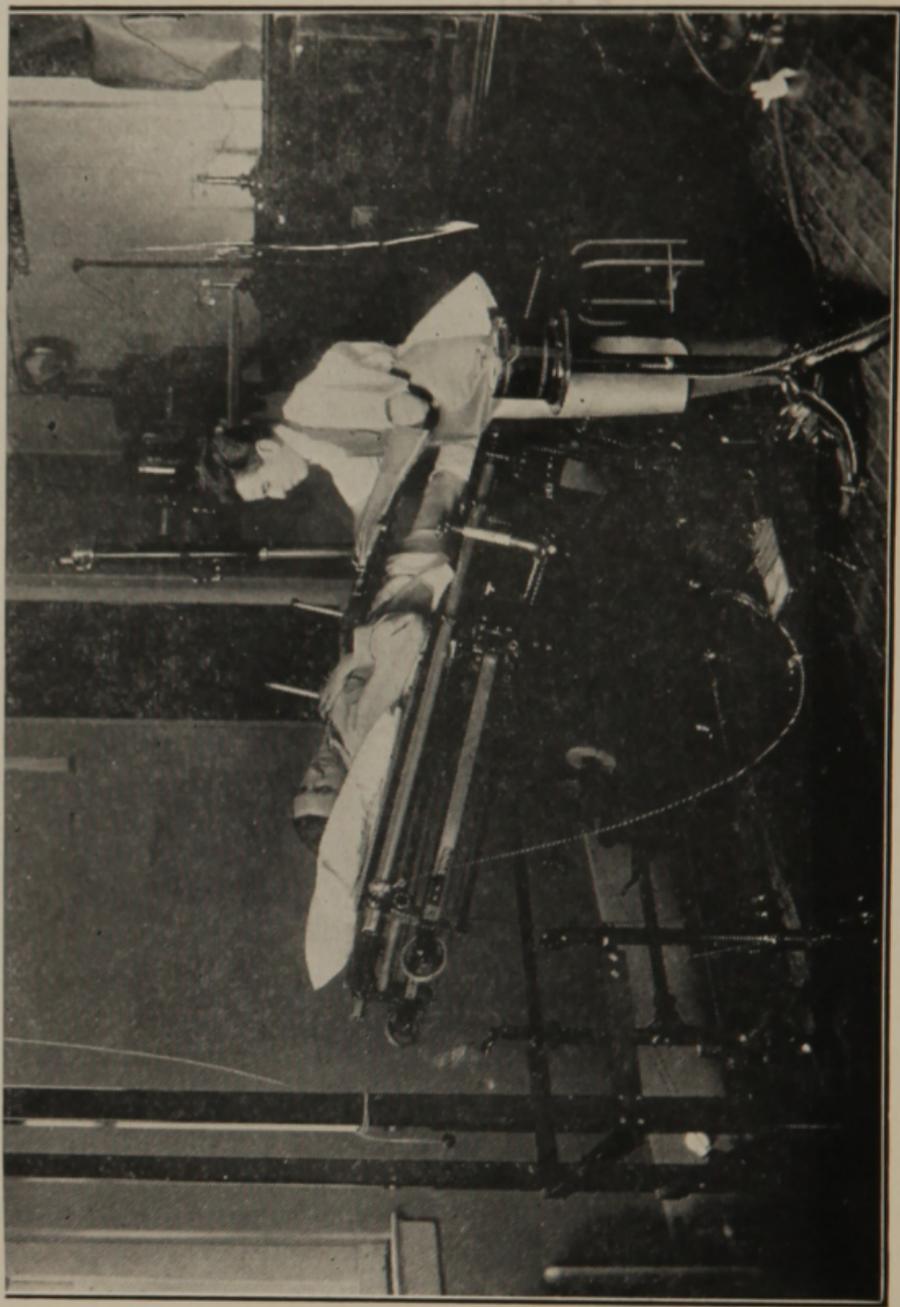
NEW YORK



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### X-RAY ROOM

The highly specialized work of the Reconstruction Hospital utilizes the latest and best in scientific X-Ray equipment.

NEW YORK

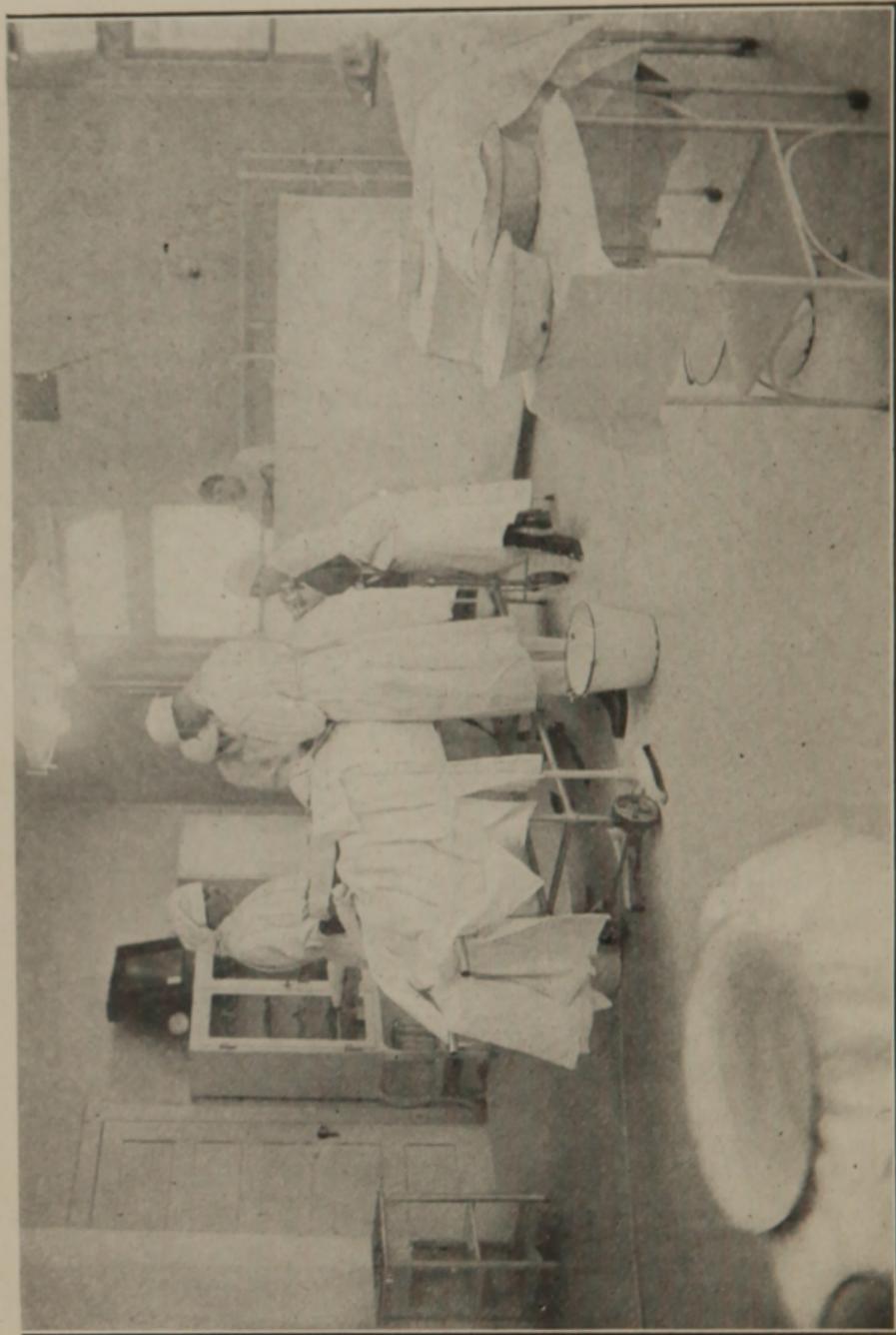
Central Park West  
City Hall Center

## INTRODUCTION

The Reconstruction Hospital is the outcome of the experience and knowledge acquired through the treatment of war injuries and applied to the great army of industrial injured, of whom there are annually 350,000 in New York State alone. A large part of its work is devoted to completing the after-care of patients discharged from our general hospitals who still have disabilities which prevent return to work and which, in many instances, would otherwise remain permanent. Its staff is composed of experts in all branches of industrial surgery and medicine, who function collectively rather than as individuals, so that each patient may have the benefit of the supervision of the the entire staff.

Its methods are wholly original and its atmosphere is more like that of a cheerful home than of a routine general hospital. There is no existing institution of its kind in the country, and it offers for industry a unique service through greatly lessening the duration of disability after accidents. To the public and general economic situation it affords the service of markedly reducing the number of permanent dependents after serious accidents.

*It puts the injured industrial worker back on the firing line.*



#### OPERATING ROOM

Patients in the Reconstruction Hospital receive every care that scientific skill and technique can bestow.

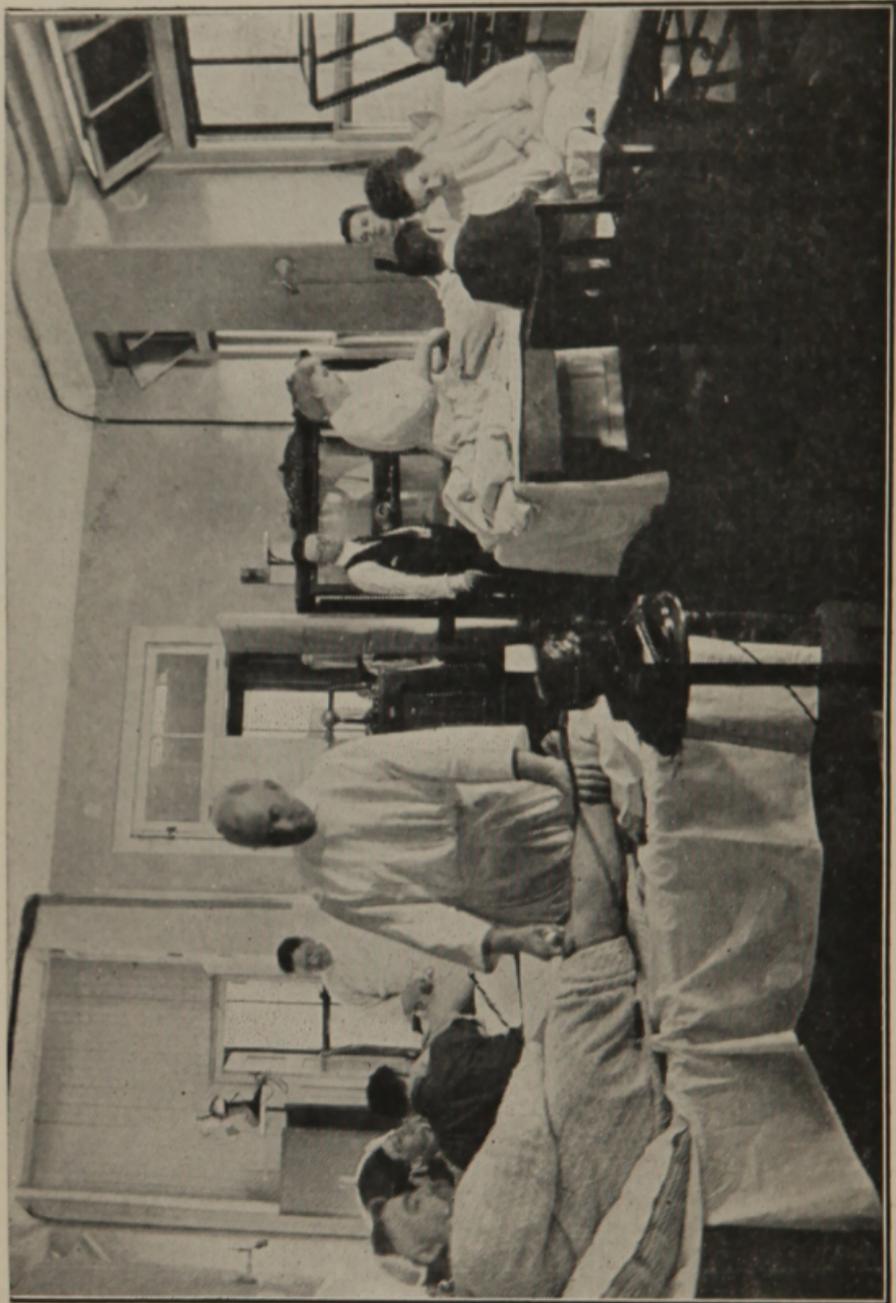
## ORIGIN

The Reconstruction Hospital was incorporated February 19, 1921, through a consolidation of (1) The Clinic for Functional Re-education (opened July 15, 1918), (2) The Demilt Dispensary (founded 1851), and (3) The Park Hospital (founded 1902), (4) Affiliated with The Reconstruction Hospital by special resolution is the Institute for Crippled and Disabled Men.

The Clinic was established as a war service for disabled soldiers, sailors and marines, together with a number of industrial accident cases which have been treated from the beginning by the new methods of operation and particularly after-care learned in the war. After two years of remarkably successful work of the Clinic, the organization of the Demilt Dispensary, one of the oldest and most honored dispensary institutions of the city, was persuaded to close its doors for general medical and surgical work and transfer its property to and become incorporated with the Clinic under the corporate title "The Industrial Clinic". A few months later the Park Hospital (originally known as the Red Cross Hospital), was persuaded to do the same thing, and another reincorporation was effected with the present title "The Reconstruction Hospital".

## SITE

The Reconstruction Hospital now owns and occupies a corner plot about 125 feet square on 100th Street, facing Central Park West. The present building, formerly the Park Hospital, built originally for private and a few ward patients, covers approximately one-fourth of this area. The adjoining and opposite buildings on 100th Street are not lofty, and the remaining vacant por-



**ELECTRICITY, BAKING AND MASSAGE**  
The Reconstruction Hospital administers scientific treatment sympathetically given always under supervision of a visiting specialist.

tion of the plot affords one of the most ideal sites in the city for a large hospital. The lower stories would have light and air upon two sides and all above the fifth floor would have light and air upon four sides, with a view extending from the Palisades across Central Park to Long Island.

## ORGANIZATION

The organization of The Reconstruction Hospital is as follows:

Board of 30 Directors, including a President, Chairman of the Board, three Vice-Presidents, Treasurer and Secretary. There is also an Assistant to the President, who is an independent full-time salaried appointee, not a member of the Board. The Directors and officers are all volunteers. The Committees of the Directors are:

1. An Executive Committee of 10.
2. A Finance Committee of 3.
3. A Nominating Committee of 3.

There is a Visiting Committee organization whereby all Directors are expected to visit the Hospital in rotation, to familiarize themselves with its practical working. There is a House Committee of 10 composed entirely of volunteers, not members of the Board of Directors.

There is a Medical Board of 24, of whom about one-half are consultants, and none of whom are salaried. In addition, there is a paid staff of physicians and surgeons comprising one full-time Chief of Clinic, and one full-time Assistant, with 3 part-time assistants, a dentist, a surgical interne and a radiographer.

There are Department Chiefs in each of the following divisions:

1. Nursing—A Supervisor with a corps of 8 nurses.
2. Electrotherapy and Thermotherapy.
3. Hydrotherapy.
4. Mechanotherapy.

All these divisions include masseurs. There are an anesthetist and an operating room Supervisor.

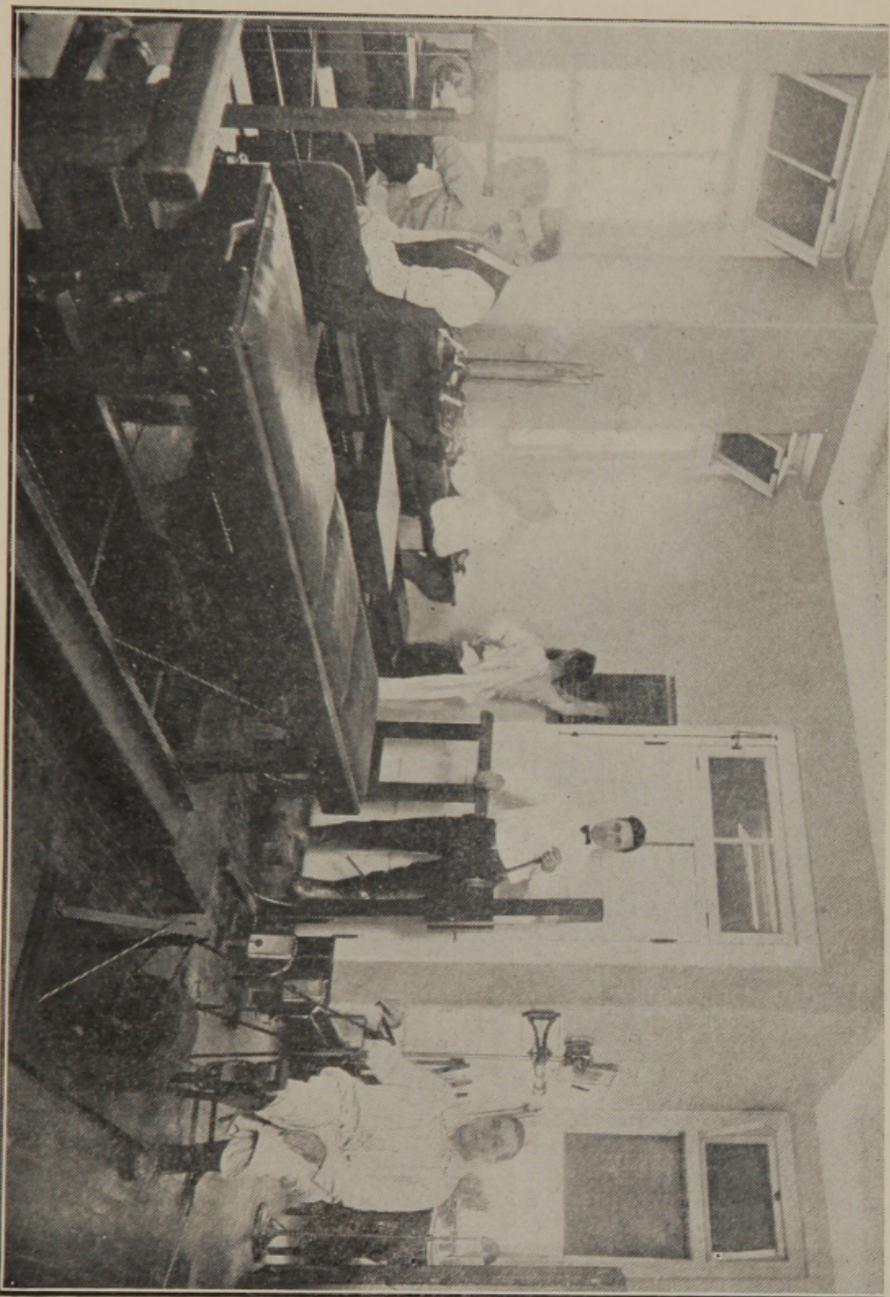
The general administration is under a Superintendent with his assistants and employees in the housekeeping and engineering service, with an Assistant Treasurer, Secretary and Registrar.

A Social Service Committee has under it a full-time paid Director with Assistants and a full-time Occupation Therapy Director with Assistants. Numerous volunteer workers and agents of the Red Cross aid the work of the Hospital. There is also a volunteer Women's Auxiliary Committee.

Patients are received daily for examination and treatment from 9 A. M. to 5 P. M., excepting Sundays, and on Saturdays the hours are from 9 to 12 A. M. Emergency accident cases are received at any hour, day or night.

Female ambulant cases are treated in special classes, but the present building does not afford space for reception of Female in-patients.

An evening clinic for treatment is conducted three times a week for patients who are able to work during the day.



### MECHANO-THERAPY

The Mechano-Therapy apparatus of the Reconstruction Hospital provides a complete system of muscular re-education

## EQUIPMENT

**Hydrotherapy** — Specially constructed whirlpool baths (from the Canadian Military Service designs), pressure douches, shower, stationery baths, electric light baths, etc.

**Electrotherapy**—The standardized U. S. Army hospital equipment for diagnosis and electric treatment.

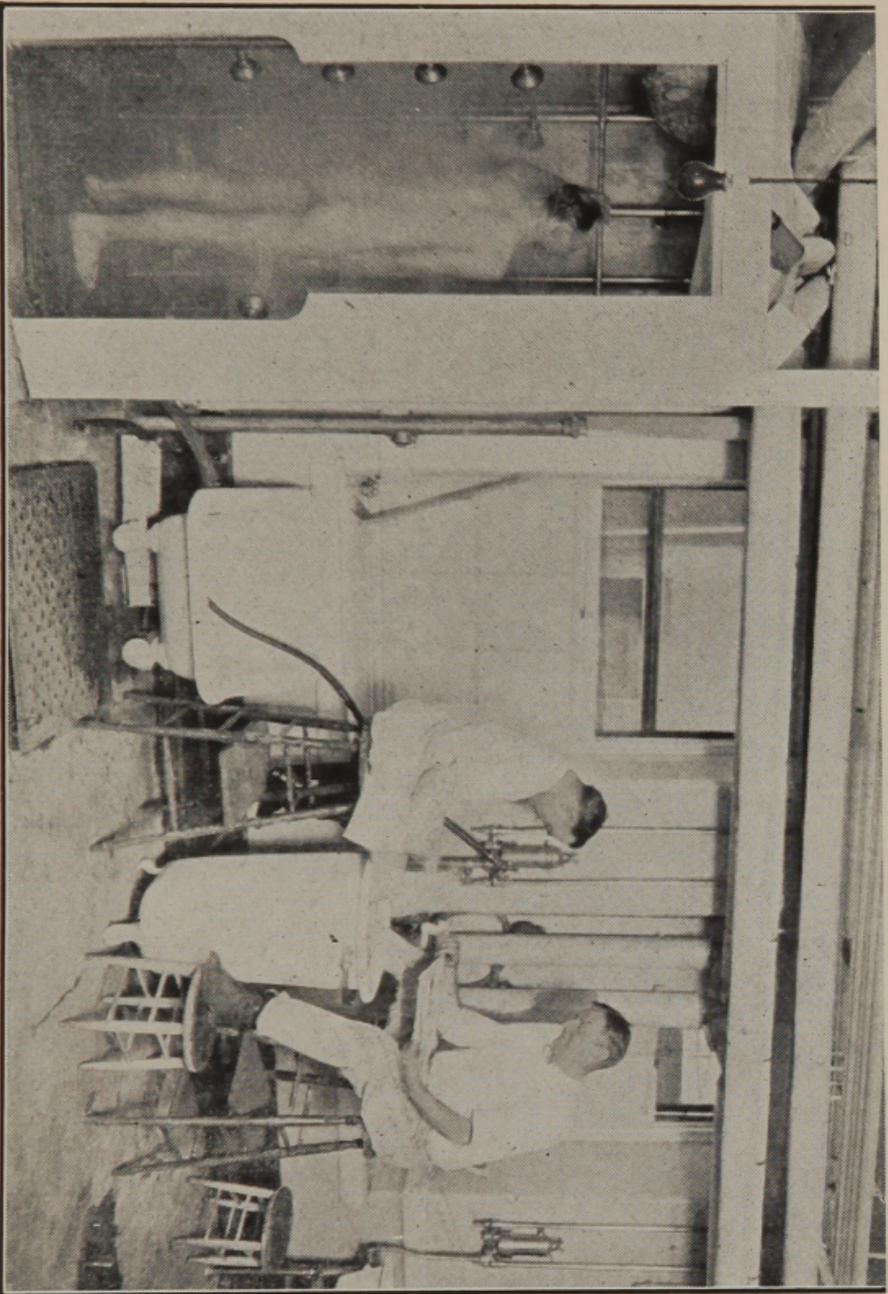
**Massage** — Special massage tables designed by Prof. Tait McKenzie of the British Reconstruction Service.

**Thermotherapy**—Complete apparatus for hot air “baking” of all joints.

**Mechanotherapy** — Complete and unique sets of apparatus copied by permission of the Canadian Military Service from the Toronto Military Hospital, and manufactured at the Clinic with the aid of workers furnished by the Trade Schools of the City Department of Education. Also a complete set of apparatus made at the University of Pennsylvania by Prof. McKenzie.

**Radiology** — A complete entirely new X-Ray outfit with fluoroscope and stereoscope,—said to be the most elaborate in the hospitals of the city.

**Occupation Therapy**—This department is growing with great rapidity and popularity. It is equipped with carpenters' tools and facilities for wood sawing and carving, basket making, metal and leather work and particularly looms for weaving rugs, blankets, table covers, etc. Recently the National Special Aid Society, Red Cross Division, donated \$1,010 to this Department for the purchase of additional looms, having been greatly impressed by the high grade of work turned out by the patients which was exhibited at several public sales for the benefit of the patients. A recent sale netted over \$800.



### HYDROTHERAPY

The Reconstruction Hospital's Hydrotherapy equipment is in experienced hands—only trained workers are employed.

## PURPOSES

First—The primary object of The Reconstruction Hospital is to put the industrial employee, injured through accident, back on the job in the shortest possible time, and to prevent the seriously injured man from ever lapsing into the attitude of the hopeless cripple, who so often becomes wholly dependent or a beggar. To this end, he may enter the Hospital immediately after injury to receive first aid treatment, subsequent restorative operation when necessary, and continued after-treatment, by means of "physiotherapy" (baths, electricity, hot air baking, massage, special exercises, etc.). While still in bed, occupation therapy is begun, to be continued when the patient is up and about, so that he may make (although still disabled) articles of substantial value which are sold for his benefit. Thus, long before he is able to return to the factory or workshop, he may be earning for his family and himself. When finally discharged from the need of further surgical care, he is referred to the Institute for Crippled and Disabled Men, where he may learn a new trade if unfit for his original one, and, in any event, is aided through the special employment bureau to obtain a remunerative job.

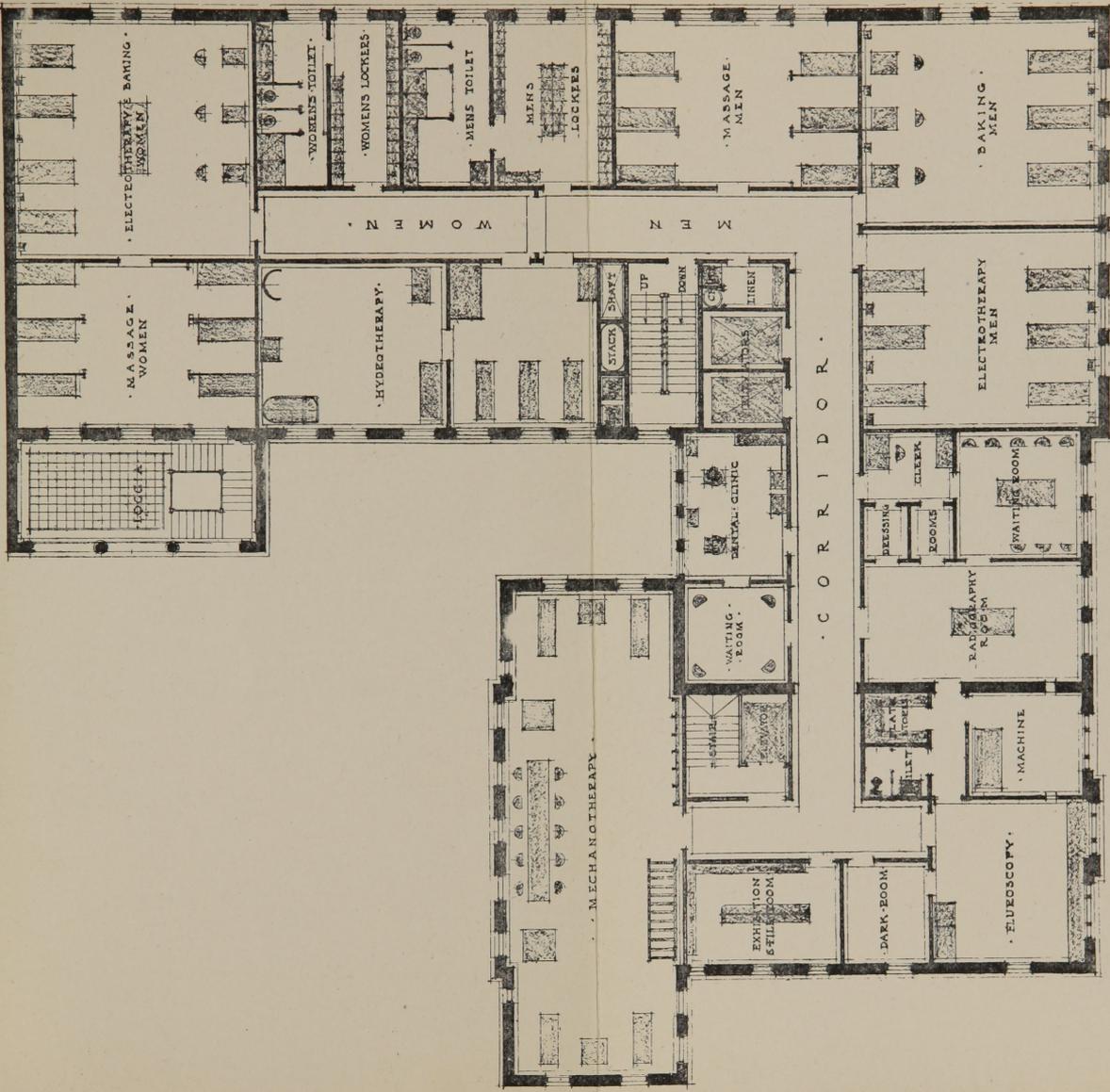
Second—To apply and develop all those methods of operative treatment, particularly of fractures, which achieved such remarkable advancement during the war.

Third—To enable the disabled industrial worker to continue earning in the occupation therapy department while still undergoing treatment.

Fourth—To treat disabled women as well as men. A large class for women has been conducted for some time, for ambulant cases, but space at present is inadequate for their admission to the operative service.







Plans of Physiotherapy Department



Fifth—To furnish evening classes for treatment of those who, being partially disabled, are able to do some work in the daytime. These classes are at present very numerously attended.

Sixth—To maintain through the Social Service Committee and all the Hospital departments, a spirit of cheer and helpfulness for the patients and through lessons and educational entertainments to make them better citizens.

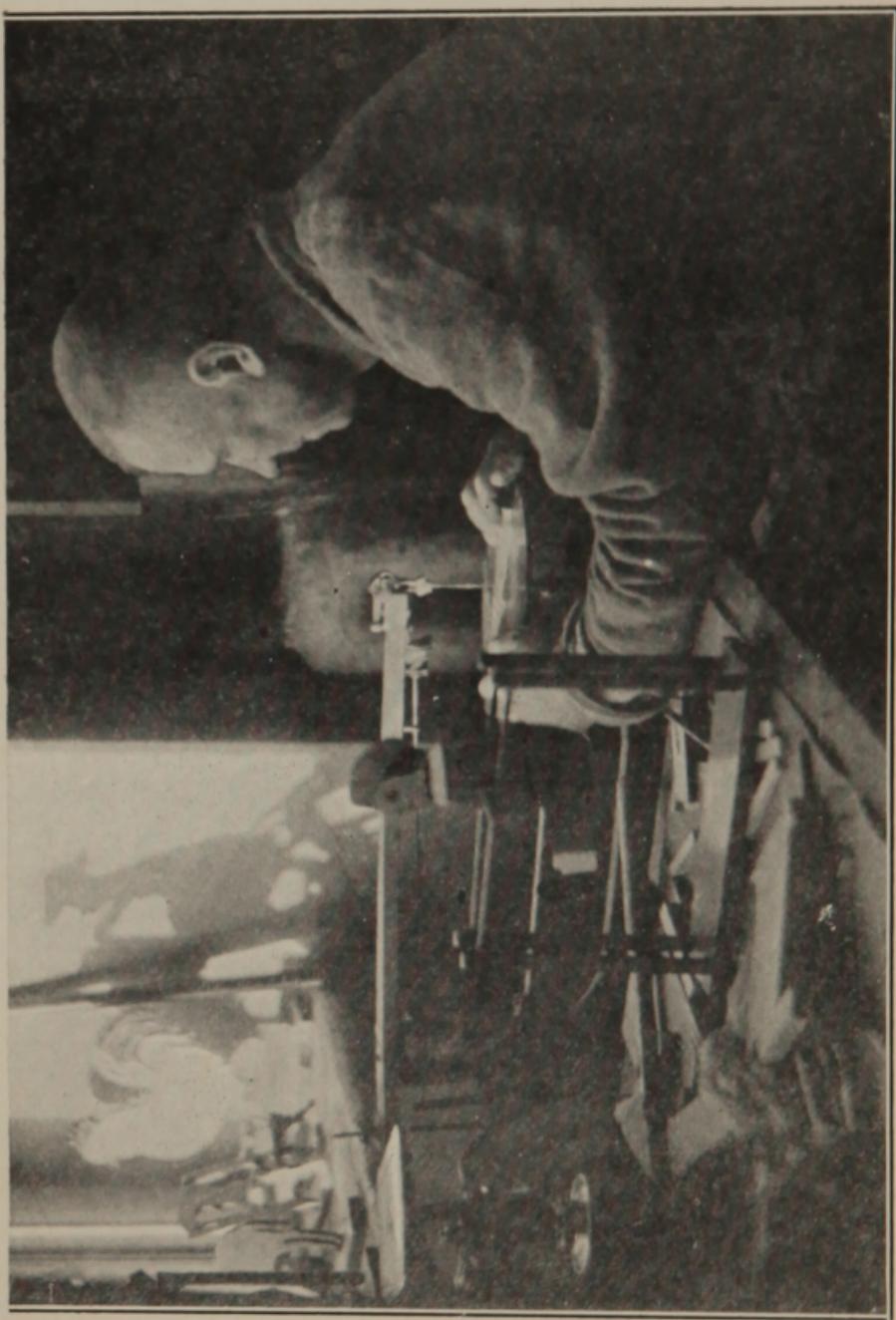
Seventh—To make a special study of the occupation diseases, such as poisoning by lead, the anilines, noxious fumes, as those from "petroleum crude," etc., and receive and treat all such poison cases. At present no other hospital in the country is doing this work.

Eighth—To publish researches in new surgical methods, particularly the treatment of fractures and joint cases, and publish researches in the early diagnosis of occupation diseases poisoning, regarding which at present there is very little knowledge. To develop research in radiology, and publish the results (as already begun).

Ninth—To train nurses for service in industrial plants. At present this is nowhere being done in this city.

Tenth—To continue instruction to students and graduates in medicine in the modern science of industrial medicine and surgery.

Eleventh—To maintain a "follow-up" system for the records of all patients after leaving the hospital in order to check up end results.



### TOY MAKING

A man may be somewhat disabled, but he can always "saw wood" at the Reconstruction Hospital.

## ACHIEVEMENTS

Since the original Clinic for Functional Re-education was founded, up to the present time of its consolidation with the two other important medical institutions, the work has not only been continued without interruption (excepting the two days occupied in moving from its original quarters in Stuyvesant Square) but it has constantly been growing. From July 15, 1918, to June 24, 1921, 3,520 patients have been admitted, 617 operations have been performed and 203,706 individual treatments have been given in the various branches of physiotherapy, and about 6,688 X-Ray pictures have been taken.

Patients have been sent from eight different departments of the Federal Government, from State and City Departments, and from Insurance Companies, including

Aetna Life Insurance Company,  
American Mutual Liability & Insurance  
Company,  
Commercial Casualty Insurance Company,  
Employers' Liability & Insurance Co.,  
Fidelity & Casualty Insurance Company,  
Frankfort General Insurance Company,  
General Accident Insurance Company,  
Globe Indemnity Insurance Company,  
Hartford Accident & Indemnity Co.,  
Lumber Mutual Insurance Company,  
Massachusetts Bonding and Insurance  
Company,  
Travelers Insurance Company,  
Utica Mutual Insurance Company,  
Utilities Mutual Insurance Company.

Patients have also been sent from many industrial corporations, among which are

- Fuller Construction Company,
- Ed. Luckenbach Co.,
- N. Y. Central Railroad,
- Post & McCord,
- N. Y. Telephone Company,
- Standard Oil Company of New Jersey,
- Staten Island Shipbuilding Corporation.

The Clinic was awarded a medal of honor, given to its founder by the National Institute of Social Sciences, and many testimonials of commendation have been received from both Government and private sources.

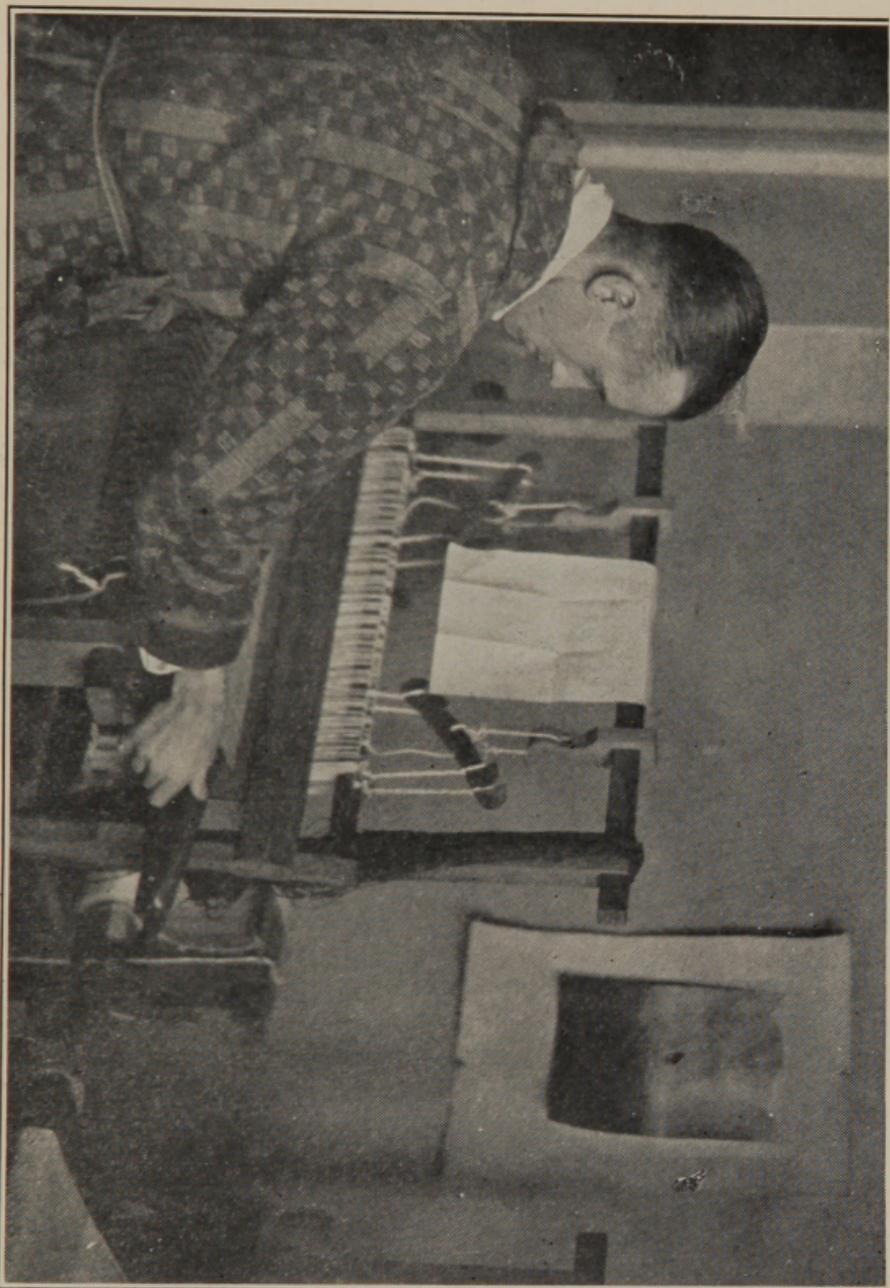
### FUTURE AIMS

It is the intention of The Reconstruction Hospital to aim at quality rather than quantity, i.e., not to seek to have an institution so large as to accommodate all industrial accident cases, but to establish a system of treatment and after-care so thorough that it shall serve as a model for similar institutions throughout the country, and maintain the highest standards of instruction and research. Several hospitals have already begun to copy its methods in New Orleans, Detroit and elsewhere.

### CHARGES

Ward Rates.....	\$3.00	per day
Treatments.....	\$2.00	per day
X-Rays .....	}	Usual
Use of Operating Room		Hospital
Anesthetist, etc. ....		Fees

Fees for operations naturally vary considerably with the individual cases, but the Hospital is always glad after examining a patient to submit to those concerned, a statement of the professional services required and a close estimate of the fees to be charged.

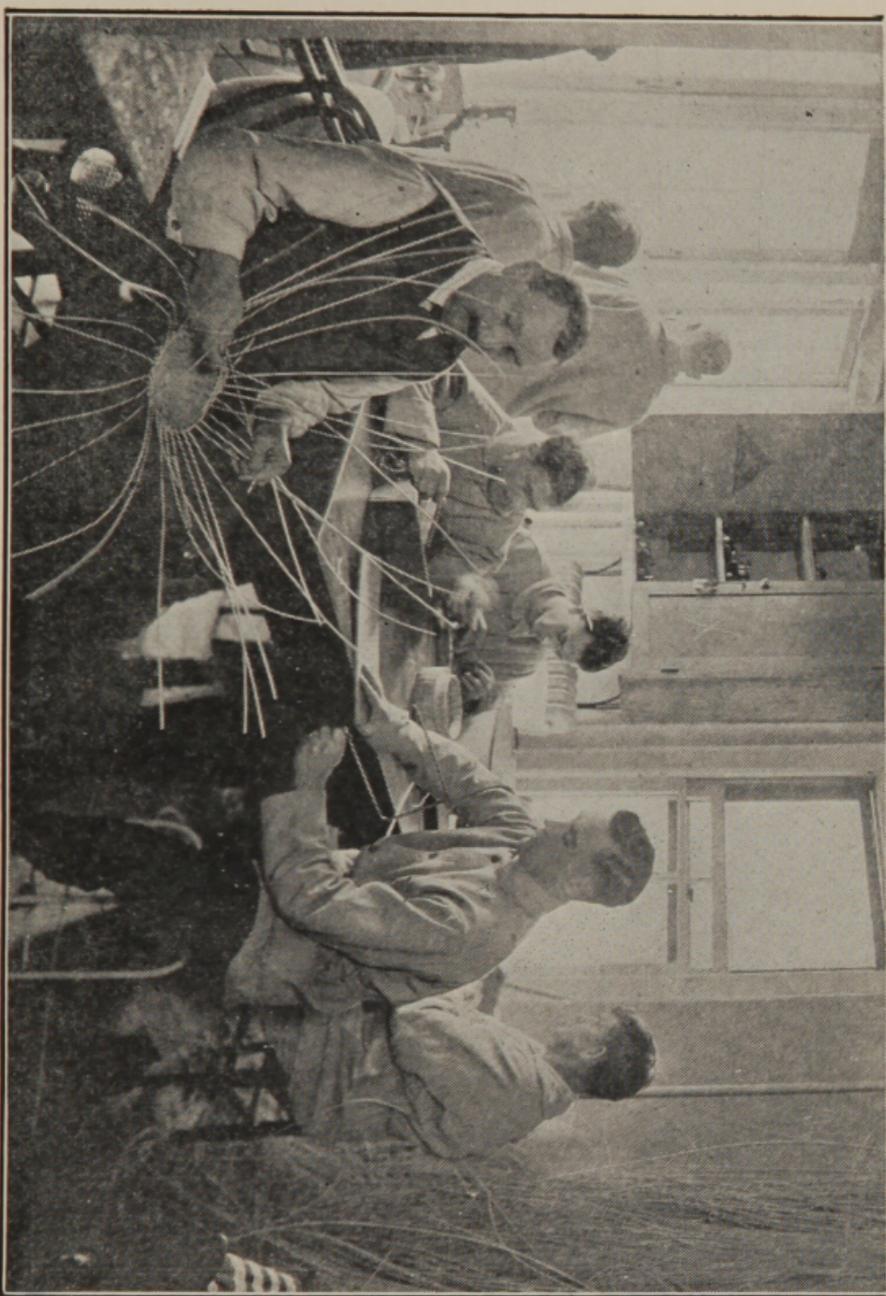


### RUG WEAVING

At the Reconstruction Hospital the patients weave into their rugs and scarfs bright dreams of a re-constructed physique and a self-reliant future.

## SPECIAL ADVANTAGES OFFERED BY THE RECONSTRUCTION HOSPITAL

1. An institution organized and maintained by a volunteer Board of Directors.
2. An institution operated by a volunteer board of visiting surgeons and physicians not in the immediate employ of insurance companies.
3. Disability will be rated for the insurance companies when the patient enters and leaves the institution.
4. Stated reports will be furnished to insurance companies of the patient's condition at regular intervals.
5. The insurance companies may send their own inspectors at any time for report on special cases if desired.
6. A follow-up system is maintained to look after ambulant cases.
7. Emergency cases are received as well as those requiring secondary operations or other form of continued treatment.
8. The Hospital is specialized primarily for the treatment of industrial accident and occupation diseases cases. The ordinary surgical work which can be dealt with in general hospitals is not included,—in other words, The Reconstruction Hospital specializes in the treatment of fractures, burns, dislocations, sprains, hernia, nerve and muscle injuries, etc., but other cases not immediately due to injury, such as appendicitis, tumors, etc., are referred to general hospitals.



BASKET WEAVING

Dull Care is crowded out at the Reconstruction Hospital

9. Occupation diseases, particularly poisons acquired in the chemical trades, occupation neuroses, etc., are included in the scope of the work of the Hospital.
10. The Hospital furnishes occupation therapy to patients and they are allowed to sell the products of their work while in the Hospital. They are also provided, when necessary, with vocational training, and the Social Service department of the Hospital endeavors to replace them in gainful occupations at the conclusion of their treatment.
11. Patients receive treatment by means of specially designed apparatus and equipment, such as was found most effective during the war in the French, British and Canadian Hospitals. The Hospital maintains a corps of operators, trained in the use of these appliances, many of whom have had two years' experience in the institution treating, under the surgeon's direction, the maimed soldiers and sailors of the war.
12. Particular study is made of diagnoses before treatment is given, and whenever necessary, a patient is examined by the Consulting Specialists together with the Visiting Staff. Thus the indications for the proper treatment are determined without loss of time through pursuing long initial meth-

ods, as so often happens without such a well organized system.

13. The essential feature of the whole plan of The Reconstruction Hospital is to combine all the different procedures of operative and post-operative treatment in a complete logical sequence. Many of the general hospitals afford facilities for individual features of treatment, but the Reconstruction Hospital has grouped all these features with an increasing success during the two years and eleven months of its experience.

From the preceding summary of the main features of The Reconstruction Hospital, it is evident that it offers facilities for treatment, skill in operating, expert management, and many other advantages not easily obtained through private treatment nor in the non-specialized hospitals. It is in the interest of the Hospital to keep the service as active as possible and to make every effort toward shortening the period of disability in all accident cases. It is desired to furnish them the best possible service in all cases of industrial accidents or occupation diseases.

Any of the officers will welcome the opportunity to discuss the services offered with officials of Insurance Companies, Industrial Corporations and others who bear responsibility for the safety and welfare of numbers of workers.

## OFFICERS

Dr. W. Gilman Thompson.....	President
Mr. I. Wyman Drummond }	}..... Vice-Presidents
Dr. John A. Hartwell	
Mr. Giraud F. Thomson	
Mr. Allen Wardwell.....	Chairman of the Board
Mr. Edward M. Townsend.....	Treasurer
Mr. Elwyn W. Poor.....	Secretary

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Mrs. Carlos M. de Heredia	Mr. Wm. H. Dolson
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Dr. John A. Hartwell	Dr. Victor G. Heiser
Dr. Gerard P. Herrick	Mr. Robert C. Hill
Mr. Andrew C. Imbrie	Mr. Ralph M. Johnson
Mr. Frank H. Jones	Mrs. C. D. MacDougall
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Mr. Giraud F. Thomson	Mr. Edward M. Townsend
Mr. George A. Vondermuhl	Mr. G. K. B. Wade
Mr. G. Owen Winston	Mr. Allen Wardwell

## MEDICAL STAFF

### VISITING SURGEONS

Dr. Charlton Wallace .....	Surgeon-in-Chief
Dr. James N. Worcester:.....	Visiting Surgeon
Dr. Henry S. Dunning.....	Visiting Oral Surgeon
Dr. Junius H. McHenry.....	Visiting Neuro Surgeon
Dr. Arthur H. Cilley.....	Visiting Orthopedic Surgeon
Dr. Harold D. Meeker.....	Visiting Surgeon

### VISITING PHYSICIANS

Dr. William H. Sheldon.....	Visiting Physician
Dr. William V. P. Garretson.....	Visiting Neurologist
Dr. William C. Thro.....	Visiting Pathologist
Dr. Charles G. Brink.....	Visiting Neurologist
Dr Maximin DeM. Touart.....	Visiting Physician

### ASSISTANT VISITING PHYSICIANS

Dr. Arthur L. Holland.....	Asst. Visiting Physician
Dr. William A. Shufelt.....	Asst. Visiting Physician

### CLINICAL STAFF

Dr. William V. Healey.....Chief of Clinic  
Dr. Christopher G. Smith,  
    Asst. Chief of Clinic and Chief of Night Clinic  
Dr. Robert Burlingham.....Asst. Chief of Clinic  
Dr. Herbert Bergamini.....Asst. Chief of Clinic  
Dr. Edward Pyle.....Asst. Chief of Clinic  
Dr. Duke J. Hoy.....Resident Interne

### SPECIAL CONSULTANTS

Dr. Joseph A. Blake.....Consulting Surgeon  
Dr. John A. Hartwell.....Consulting Surgeon  
Dr. Irving S. Haynes.....Consulting Surgeon  
Dr. Irvin H. Beach.....Consulting Dental Surgeon  
Dr. Charles L. Dana.....Consulting Neurologist  
Dr. Ralph E. Herendeen.....Consulting Radiologist  
Dr. John D. Kernan.....Consulting Laryngologist  
Dr. N. Henry Larsen.....Consulting Dental Surgeon  
Dr. Robert G. Reese.....Consulting Ophthalmologist  
Dr. Hans J. Schwartz.....Consulting Dermatologist  
Dr. Charles H. Stockard.....Consulting Anatomist

### DEPARTMENT HEADS

Miss Jessie Shields.....Supervisor of Nurses  
Miss Irene Landry.....Anesthetist  
Miss Myra Wallace.....Operating Room Supervisor  
Mr. Jose Carvajal Forero.....Radiographer  
Miss Lillian Schaeffer.....Laboratory Technician

### ADMINISTRATIVE STAFF

Mr. Robert Stuart.....Supt. and Asst. to the President  
Mr. T. L. Lewis.....Asst. Superintendent  
Miss Jean Briel.....Asst. Treasurer  
Mrs. Dorothea Bierhals.....Secretary  
Miss Anna R. Mitchell.....Registrar  
Miss Mary B. Polhemus.....Social Service Director  
Miss Grace Coffin.....Occupation Therapy Director  
Mrs. E. M. Race.....Housekeeper

## FORM OF BEQUEST

I give and bequeath to the Reconstruction

Hospital the sum of .....

## VISITORS WELCOMED

Interested visitors are welcomed at all times, and those on whom responsibility for the proper care of injured persons lies, such as Corporation Doctors, Insurance Company Claim Agents, etc., are cordially invited to visit the Hospital for personal observation of the scope and atmosphere of the entire institution.

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\$10,000 .....	Donor
5000 .....	Patron
1000 .....	Fellow
250 .....	Life Member
100 per annum .....	Sustaining Member
10 and upward .....	Contributing Member

