INSTITUTE OF MEDICINE
NATIONAL ACADEMY OF SCIENCES
2101 CONSTITUTION AVENUE WASHINGTON, D.C. 20418

THE ROCKEFELLER UNIVERSITY
JAN 16 1981
OFFICE OF THE PRESIDENT

FREDERICK C. ROBBINS, M.D.
PRESIDENT

January 13, 1981

Joshua Lederberg, Ph.D.
President
The Rockefeller University
1230 York Avenue
New York, New York 10021

Dear Josh:

With the start of the new year, I want to thank you for your very crucial assistance to the Institute as a member of its governing Council. Your participation has made a great difference in carrying forward the contributions envisioned for the Institute in its Charter. I have valued our working together in building the organization and trust that you derived satisfaction in the experience of the past three years. I'm only sorry that I did not have a longer period to work with you as a member of the Council but appreciate the period we had together as fellow Council members.

I will undoubtedly be calling on you for advice in the coming year, but in the meantime wish to express my deep gratitude for your part in guiding the IOM to a more forceful position in the health policy arena.

With best wishes,

Sincerely yours,

Fred

You can't be replaced. I'll still call on you often.

Best regards!